

**LIBRARY COMMITTEE  
ANNUAL REPORT FOR 2011-2012**

**I. Committee Charge**

The Library Committee (LC) reviews, consults and advises on, plans for, and receives reports and recommendations on the performance of library services, automation, budget, administrative structure, and allocation of resources. Responsibility for keeping the faculty informed of major issues and for creating opportunities for the faculty to discuss priorities also falls to the committee. (See *Faculty Policies and Procedures* 6.46.B.)

**II. Summary of Activities and Issues**

**Budget**

Budget discussions focused on the budget and staff challenges and the libraries' responses.

**Development and Fundraising**

Development is an ongoing priority for the libraries. Various UW Foundation policy changes resulted in changes in the libraries' approach to development and fundraising.

**Collection Development**

A flat collection development budget resulted in increasing cuts to the libraries' collections.

**Collaboration and Partnerships**

Despite the budget challenges, the libraries are participating in several exciting campus collaborations.

**Library Spaces**

Library administration continues to review and reallocate spaces.

**Miscellaneous**

Presentations were made throughout the year by campus library directors and other campus experts on issues of interest to the committee.

**III. Detail of Current/Past Year's Activities and Issues**

**Budget**

This was a volatile year for the libraries' budget and staffing. Discussions occurred throughout the year that reflected the ever-changing challenges and ongoing concerns about how to meet them. The libraries' administrative reports included the following:

- There would be no increases in the current biennium for acquisitions.
- An \$800,000 budget shortfall would be covered by gift and endowment money to avoid mass cancellations of journals or databases.
- There were extensive staff reductions in 2010-2011 resulting in positions that are not going to be filled. This has resulted in far fewer staff trying to maintain a high level of service delivery.
- We were requested to make a reduction of 6% in student budgets and 1% in S & E budgets.
- Our ranking this year within the 125 Association of Research Libraries was 45.

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- In August, the libraries received additional news that we would have to cut an additional \$525,395 from the personnel line. This equaled a 3.14% budget reduction (excluding the collection budget). This is a permanent budget reduction.
- In late November, the libraries received information on its share of the budget lapse. An additional \$276,219 was to be cut from any area of the budget.
- The allocated “Red Book” funds from the state to the libraries remained stagnant (at approximately \$6.9 million) from the previous year.

### **Development and Fundraising**

During the course of the year there was some question as to whether the libraries would continue to benefit from the UW Foundation’s Parents Enrichment Fund. This fund has provided nearly \$4.5 million for the libraries over the course of the last ten years. This significant contribution allowed the libraries to upgrade services and resources for students that they would otherwise not have been able to fund. Recent conversations with the foundation resulted in the libraries retaining access to the Parents Fund, although it appears that due to restructuring of the program, donation levels will be less.

The libraries learned early in the fiscal year that the Student Information Technology Initiative Advisory Committee (SITIAC) granted \$64,000 in much-needed funds to upgrade electricity to the tables in the East Asian and Petrovich reading rooms. These are heavily used student areas that have been without the ability to handle the needs of students’ electronic devices.

For more than a year, the libraries’ administration has been discussing the need to hire a full-time development specialist/fundraiser. As the year progressed and the budget reductions were managed, it became clear that while development is a priority for the libraries, the libraries are going to have to work without the aid of an in-house development officer. The libraries will use current staff to focus on development with the assistance and support of the UW Foundation. Discussions are underway with the foundation regarding a model that will require the libraries to fund some percentage of a development officer housed at the foundation. The libraries view this as a positive outcome that will allow progress to be made on a development strategy with the added support and resources of the foundation.

### **Collection Development**

- The collection development budget for all campus libraries remained flat at approximately \$11 million. While the GLS was protected from having to make cuts in collections, other campus libraries were not. The static collections budget combined with internal reallocations in response to actual reductions from the state have forced us to implement a cut to collection budget lines for FY 13. These cuts will be offset in part by increased centralized funding but will impact individual subject lines at the rate of 5-10 percent.
- Periodic updates were provided on the Google Books and HathiTrust projects. More than 10 million volumes from the CIC libraries have been digitized by HathiTrust. The emphasis by HathiTrust at the University of Michigan is on orphan and public domain works. This work is fundamental to the CIC university libraries’ mission to provide access and preserve materials for future generations of scholars. The Author’s Guild lawsuit against HathiTrust and the UW-Madison (as well as other partners) was discussed, and there was agreement that an ideal outcome might be that the Author’s Guild work with HathiTrust towards a model of author compensation in addition to continued and expanded access.

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- The Elsevier publishing boycott is gathering steam among academics. As of February, there were about 20 UW-Madison faculty members who had signed the petition to boycott. In fall 2012, the LC will have a discussion regarding a clear process on how the libraries can move forward with this, perhaps in the form of a letter of support from LC.

### **Collaborations and Partnerships**

Libraries' staff presented information to the LC on several campus collaborations and partnerships.

- Interest in the Go Big Read book, *Enrique's Journey*, extended throughout the state. Librarian Paloma Celis Carbajal (Latin American and Iberian Studies) presented an outreach program called "Our Nation of Others," that consisted of a competition for creative works. The project garnered the attention of UW affiliates, local teachers, and others throughout Dane County. It resulted in a juried exhibition and an awards ceremony at which Don Bartletti, the Pulitzer-winning photographer from *Enrique's Journey*, spoke. Associated with the project were multiple exhibitions throughout campus of Bartletti's photographs. It was noted that the Friends of the Libraries helped support this program as part of their initiative to fund library/departmental collaborations.
- The e-textbook pilot project is the result of a libraries' partnership with DoIT, Internet2, Courseload, and McGraw Hill. This program will save students as much as 65% off the list price of textbooks. This pilot will continue into the fall 2012 semester.
- The libraries are participating with other campus partners in the Madison Program for Teaching and Learning Excellence. The libraries submitted letters of support for the proposal to establish a Madison Teaching and Learning Excellence Program. The MIU-funded program seeks to improve undergraduate education by providing programming for faculty professional development in teaching. The program has a grassroots structure, and the libraries will be one of the campus partner organizations involved in supporting early career faculty to help them become efficient, effective fast starters. The structure of the program is still in the planning stages.
- Carrie Kruse, director of College Library, and Deb Helman, director of Wendt Engineering Commons, discussed the Wisconsin Collaboratory for Enhanced Learning (WisCEL) spaces at their respective libraries. These spaces were created in partnership and with support from the provost and vice chancellor for administration, the Madison Initiative for Undergraduates, the College of Engineering, the College of Letters and Science, and the Student Information Technology Initiative. The teaching and learning spaces are intended to be able to transform from a classroom, to a small-group work space, to a place to study or receive tutoring. They are outfitted with technology so students can watch videos, work in groups on computers, or get immediate feedback through web-based software.
- The Humanities Research Bridge is a digital humanities "laboratory" that comprises a suite of services focusing on expertise and support for humanities scholars, students, and staff working on digital research projects. The libraries are collaborating with DoIT and a faculty steering committee on the project. Space for Humanities Research Bridge staff will be allocated in the libraries.

### **Libraries' Spaces**

- The Biology and Center for Demography and Ecology libraries have closed, and their collections have been de-duplicated and integrated into other campus library collections. The Primate Library is reducing their collection greatly; the continuation of some science and psychology journals from that library is under discussion, and costs/usage statistics are being analyzed.

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- Construction on the Verona Storage Facility begins in spring 2013. The need for a storage facility has been on the table since 1994. Collection decisions, staffing plans and access decisions are being discussed. The facility will hold 800,000 volumes and is projected to cover the next five years. The libraries are also collaborating with other institutions on coordinated print storage, primarily of journals. An extensive de-duplication project has been underway for over a year in preparation for storage planning.
- The public card catalog was removed from the second floor of Memorial Library. The withdrawal included the removal of 112 card catalog cases containing more than 6,700 drawers. The removal makes room for new library space that will be devoted to fostering innovative approaches to research, teaching, and technology.

### **Miscellaneous**

- Campus libraries report that usage continues to be strong. The libraries had nearly 4 million users recorded for 2011-2012. The libraries continue to remind and inform their constituencies (faculty, staff, students, parents, alumni, donors) of the services and resources that the libraries provide for the university, the state, and around the world.
- The LC had ongoing discussions about scholarly communication. There are several issues that continue to arise including what “scholarly communication” really means to the faculty at UW and how the libraries can help address faculty concerns about retaining rights in traditional and open-access journals. The libraries are hoping to advance the discussion on campus during a forum in fall 2012.
- In the wake of library director Ken Frazier’s retirement, the LC hosted Professor William Aylward, the chair of the university librarian search committee, to discuss the committee’s progress. Professor Aylward was also interested in obtaining input from the LC. The LC felt strongly that the new director have voting authority on the Dean’s Council and adopted a resolution that was sent to the search committee. (See Appendix.)

### **Priorities for 2011-2012**

1. Begin operation of Verona storage facility
2. Continue to evaluate staff and services priorities
3. Create a development strategy and increase fundraising for campus libraries
4. Conduct campus symposium in fall 2012. Potential topics include: value of research libraries, the 21st century research library, scholarly communication, collections, spaces, and partnerships.

### **IV. MEMBERSHIP**

#### Faculty

John Booske  
Karen Britland  
Karl Broman  
David Combs  
Cynthia Jasper, chair  
Ernesto Livorni  
John Pfothenhauer  
David Weimer

#### Academic Staff

Allison Kaplan  
Ron Harris  
  
Students  
Thomas Chapin  
Lanxi Huang

#### Non-voting Library Staff

Steven Barkan  
Susan Barribeau  
Ed Van Gemert  
Heather Weltin

#### Provost Appointments

Phillip Braithwaite  
Sara Lazenby

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Appendix

Resolution to Library Director Search and Screen Committee Submitted by the Library Committee  
03/01/2012

WHEREAS the UW-Madison Libraries are fundamental to the success and research stature of the University of Wisconsin; and

WHEREAS the UW-Madison Libraries are essential to supporting the teaching and research missions of the University of Wisconsin; and

WHEREAS faculty and student success, academic research capacity, and productivity depends on a strong UW-Madison Library system; and

WHEREAS the UW-Madison Libraries are vital to the ability of UW-Madison to attract and retain researchers;

THEREFORE, BE IT RESOLVED that the University Library Committee recommends to the Library Director Search and Screen Committee that the new director of the libraries should have voting authority on the Dean's Council.